



Appointee of CMS Innovation (CMMI) Director

Elizabeth "Liz" Fowler
CMMI Administrator

Key Health Policy Experience

Accountable Care Act (ACA)

Fowler was the chief health counsel for the Senate Finance Committee, and upon passage, she worked on implementation at the Health and Human Services and as a special assistant to President Obama on health care and economic policy at the National Economic Council.

Drug Pricing Reform

CMMI may be the forum to pursue drug pricing reform. While Fowler has stated a position, she played a key role in drafting the 2003 Medicare Prescription Drug, Improvement and Modernization Act.

Notable Health Policy Positions

"We really need to rethink Fee For Service and think about capitation and value-based payment models in a new and more urgent light." Liz Fowler, August 27, 2020

Direct Contracting "Geo" Model

Fowler and Commonwealth peers raised questions on basic operations of the "Geo" model, quality care evaluation, and impact on Medicare spending and accountability. In conclusion, Fowler stated the Geo model represents the most significant change to Medicare in decades.

Health Care Delivery System Reform: Six Policy Imperatives (*Commonwealth Task Force on Payment and Delivery System Reform*)

- Improve and accelerate value-based payment in Medicare, Medicaid and CHIP services
- Increase adoption of integrated care for duals
- Improve primary care quality and comprehensiveness via payment reform
- Promote use of telemedicine for primary care
- Engage patients, care givers and communities in care delivery
- Identify top five CMMI priorities for next five years
 - Accelerate successful models - ACOs; home-based primary care; multipayer models; and mandatory surgical episode bundled payments
 - Test compelling new payment models - Phased-in site-neutral; geographic-specific; population-specific; and condition-specific
 - Implement rapid-cycle evaluation

Professional Highlights

- Commonwealth Fund - EVP of Programs (2021-2019)
- Johnson & Johnson - VP Global Health Policy (2012-2019)
- National Economic Council - Special Assistant (2011)
- HHS - Center for Consumer Information and Insurance Oversight - Deputy Policy Director (2010-2011)
- Finance Committee - Senior Council to Senator Baucus (2000-2006, 2008-2011)
- WellPoint, Inc (now Anthem) - VP Public Policy Adviser (2006-2008)
- CMS Health Care Financing Administration (2000-2006)
- Park Nicollet Foundation - Health Service Research (1996-2000)

Board of Director service: Primary Care Collaborative; National Quality Forum; National Health Counsel, Elizabeth Glaser Pediatric AIDS Foundation; Winston Fellowship

Education

- University of Pennsylvania - B.A.,
- Johns Hopkins School of Public Health - Ph.D.
 - Research focused on risk adjustment
- University of Minnesota - J.D.
 - Admitted to the bar:
 - Maryland
 - District of Columbia
 - U.S. Supreme Court
- Aspen health Innovators Fellowship, inaugural class

Center for Medicare and Medicaid Innovation (CMMI)

CMMI is an agency residing under the CMS canopy and is responsible for creating and testing innovative payment and service delivery models that seek to enhance quality of health care and reduce costs. Notable models include Next Generation ACO, bundled payments, Direct Contracting, Medicare Care Choices Model, and the Home Health Value-Based Purchasing Model. CMMI has launched over 40 new payment models, impacting more than 18 million patients.

The CMMI Director is appointed by the Administration but does not require Senate confirmation. This position is regarded as one of the highest-ranking political positions inside CMS.